

PROXY FORM

for Ambu A/S' annual general meeting on Wednesday, 13 December 2023 at 1:00 pm (CET)

The undersigned hereby grants proxy to attend and vote on my behalf at the convened annual general meeting in Ambu A/S, which is held on Wednesday, 13 December 2023 as provided below:

Please tick box A) or B) or C) or grant proxy online at www.ambu.com/aggm:

A) Proxy is granted to a named third party: _____
Please state name and address of proxy (BLOCK LETTERS)

or

B) Proxy is granted to the Board of Directors (or order) to vote in accordance with the Board of Directors' recommendation as specified in the form below.

or

C) Instructive proxy is granted to the Board of Directors (or order) to vote as indicated below. Please tick the relevant box 'IN FAVOUR', 'AGAINST' or 'ABSTAIN' to indicate how you want to vote.

Items on the agenda	In favour	Against	Abstain	Board of Directors' recommendation
2. Presentation of the annual report and the consolidated financial statements for adoption	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
3. Presentation for adoption of the remuneration report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
4. Proposal by the Board of Directors on the appropriation of profit in accordance with the adopted annual report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
5. Approval of the Board of Directors' remuneration for the financial year 2023/24	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
6. Election of Chair of the Board of Directors				
Re-election of Jørgen Jensen	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
7. Election of Vice Chair of the Board of Directors				
Election of Shacey Petrovic	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
8. Election of other members of the Board of Directors				
a) Re-election of Christian Sagild	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
b) Re-election of Michael del Prado	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
c) Re-election of Susanne Larsson	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
d) Re-election of Simon Hesse Hoffmann	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
9. Election of auditor:				
Re-election of EY Godkendt Revisionspartnerselskab	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
10. Proposals from the Board of Directors				
10.1. Renewal of the Board of Directors' authorisation to increase the B share capital (article 9e of the Articles of Association)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
10.2(a) Adoption of indemnification scheme	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
10.2(b) Amendment of the Articles of Association (indemnification scheme)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
10.2(c) Update of the remuneration policy (indemnification scheme)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR
11. Authorisation to the Chair of the meeting	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	IN FAVOUR

If the proxy is dated and signed only, but otherwise not filled out, the proxy is regarded as having been granted to the Board of Directors to vote in accordance with its recommendation as specified in the form above. If the proxy is only partially filled out, the vote for items not filled out will be in accordance with the Board of Directors' recommendation.

The proxy applies to all items discussed at the annual general meeting. If new proposals for voting are made, including proposals for amendments or proposals for candidates up for voting which are not included on the agenda, the proxy holder will vote on your behalf as he or she deems proper.

The proxy applies to shares owned by the undersigned at the date of registration, determined on the basis of the number of shares held by that shareholder as registered in the register of shareholders and on any notice of ownership received by the company for the purpose of registration in the register of shareholders, but not yet registered.

Shareholder name:	
Address:	
City and zip code:	
If any, custody account/VP reference no.:	
Signature and date	

This proxy form must be submitted to Euronext Securities A/S, Nicolai Eigtveds Gade 8, 1402 Copenhagen K, Denmark, by the latest **Friday, 8 December 2023 at 11:59 pm (CET)**, either by letter or by returning this form by email to CPH-investor@euronext.com. Proxy can also be granted via Euronext Securities' website <https://euronext.com/cph-aggm> or www.ambu.com/aggm.